

CUTS Proposal to ANSA-SAR

Developing a culture of good governance and accountability in the state of Rajasthan, India through involving CSOs and building their capacity with a focus on improving the public expenditure outcomes in NREGS

1. About the Implementing Organisation (700)

Established in 1996, CUTS Centre for Consumer Action, Research & Training (CUTS CART) is a Programme Centre of Consumer Unity & Trust Society, a society registered in 1983. This Programme Centre was created as a result of diversification of CUTS in order to move ahead with its inherited agenda: consumer protection and education, and to create a more responsible society. With the multiplication in the dimensions of consumerism, the Centre found the mandate of stepping in to several other programmatic areas. Currently, CUTS CART is working consistently on seven programmatic areas through consumer perspective. The outline of these programmatic areas is mentioned below:

- Consumer Education & Protection
- Investor Education & Protection
- Good Governance (with focus on accountability and access to information);
- Utility Reforms
- Sustainable Mobility (which includes road safety)
- Women & Child Rights
- Sustainable Development (which includes MDGs, environment, livelihoods etc)

The Centre with experienced staff and working in conjunction with other programme and resource centres in different locations is affiliated to important district, state and national level committees and to a number of international organisations. It has an advisory board of twelve members having diverse background and knowledge. The Centre has vast networking in Rajasthan State with over 1000 voluntary organisations and grassroot groups and also campaigned successfully on a wide spectrum of public interest issues specially related to good governance.

Full Legal Name and Address of the Organisation:

CUTS Centre for Consumer Action, Research & Training (CUTS-CART), D-222, Bhaskar Marg, Bani Park, Jaipur 302 016, India, Tel: +91.141.228 2821/513 3259, Fax: +91.141.228 2485/228 2039, Email: cart@cuts.org; cuts@cuts.org; Web: www.cuts-international.org

Organisation's Registration Details:

Founded in September 1983 and registered (No. 99/84-85) on June 11, 1984 under the Rajasthan Society Registration Act, 1958. Registered (No. 125560044) on September 19, 1988 under the Section 6(1) (a) of Foreign Contribution (Regulation) Act, 1976.

Areas of Expertise

- An active research focus that has established a track record of obtaining competitive research grants from various international organizations.
- Able to develop and present a range of tailored training and professional education modules for Government and other development agencies.

- Capable of providing consultancy in the use of Citizen Report Card (CRC), Community Score Card (CSC), Participatory Expenditure Tracking Survey (PETS), Budget Analysis and other tools of social accountability and Right to Information (RTI), Consumer Impact Assessment (CIA) etc.
- Possesses in-depth knowledge and resources to provide consultancy in the field of consumer protection and education, investor protection and education and utility reforms.
- In a position to develop the traffic calming strategies.

Successes

- The World Bank, under its ‘Voice and Client Power Programme (VCP)’ identified, documented and published the model developed out of successful intervention made by CUTS CART in the power sector. This is popularly known as ‘CUTS-FES Model in Power Sector’. The Centre has been a member of the steering committee of the VCP.
- The World Bank, in July 2004, through the project Global Stock Taking on Social Accountability (SA) Mechanisms for Asia and the Pacific, identified CUTS interventions for a case study on pro-poor spending. The Philippine Centre for Policy Studies (PCPS), as commissioned by the bank, did the stocktaking.
- Became part of the South Asia Social Accountability Network (SASANet) supported by the World Bank and Network for Social Accountability Curriculum Development in South Asian of the World Bank.
- The Centre became the member of Advocacy Forum for Tobacco Control (AFTC), India
- The Centre is made part of International Resource Team on Social Accountability of the World Bank Institute of Sustainability Development (WBISD) Washington DC
- The Ministry of Environment & Forests, Government of India appointed the Centre as the Regional Resource Agency (RRA) for Rajasthan under the National Environment Awareness Campaign (NEAC).
- The Council of Power Utilities in association with KW Conferences Pvt. Ltd. presented India Power Awards 2008 in recognition of the achievements and contributions of the Centre in power reform.

2. Project Context (1000)

Background of organisation’s involvement with area and with social accountability issues

Continuous pioneering work in Rajasthan in the area of consumer protection found CUTS CART at the forefront of the consumer movement in India and beyond. So far, the Centre has trained over 1200 activists and created 300 independent groups in Rajasthan and elsewhere. Moreover, CUTS CART is credited to have about 1000 organisations in its network. It has wide presence over all the districts of Rajasthan.

- Organization performed the role of a peer reviewer of the India budget in 2006 in active association with International Budget Project (IBP), Centre on Budget and Policy Priorities, Washington DC. The project aimed to measure the level of transparency in national budgetary processes in 60 countries.
- Completed successfully a research project in 2006 in active support with the World Bank on PETS on Mid Day Meal Scheme (MDMS) that was implemented in the Rajasthan. The pilot project aimed towards a scientific analysis of total budget planned and sanctioned by the Central and State Government during the last five years (2001-05) to build-up an informed and “critical-minded” society to contribute towards corruption free implementation of MDMS.
- Completed successfully a research project in partnership with the World Bank on Social Accountability using various tools of it like CRC, CSC and PETS on National Rural

Employment Guarantee Scheme (NREGS) under the provision of National Rural Employment Guarantee ACT (NREGA). This project aims at strengthening the demand side of accountability by using the tools of social accountability taking NREGS as an action lab.

Community organisations/ partners within the project area

The organizations after capacity gap analysis will be selected out of more than 1000 partners in Rajasthan

Examples of collaborative action with government agencies

CUTS has acquired the credibility of an advocacy organization working at a national and international level. It has a strong influence among the policy makers and has been the member of different committees at different point of time. However, some bad experiences are also there because of dissemination of negative findings of researches, but in spite of that it has been successful in bringing lots of changes at state and national level. The policy makers have also got the understanding of the methodology of working of CUTS and always sticking to the truth without any biasness. In number of cases, the policy makers have come forward and have asked advice from CUTS. Currently, along with other memberships and affiliation, CUTS is a member of the advisory committee on Rajasthan Electricity Commission and also a member of state level steering committee to monitor violation and to enforce the provision of section 5 of Indian Tobacco Control Act 2003. It has also been able to initiate a forum (PARFORE) of parliamentarians cutting across all the parties to advise the government on various economic and political issues. In the same line, a forum (*vidhayak samvad*) of assembly members at state level was also initiated.

CUTS CART acts as a member of State Programme committee (Tobacco Control) under Directorate, Medical & Health Services of Government of Rajasthan, in order to monitor and violation and to enforce the provision of the Section 5 of the Indian Tobacco Control Act 2003.

The Centre again became the member of reconstituted Central Consumer Protection Council (CCPC).

Achievements in the area through different interventions

3. Project Goal (300)

Contributing towards developing a culture of good governance and accountability in the state of Rajasthan, India through involving civil society organizations (CSOs) and building their capacity with a focus on improving the public expenditure outcomes to begin with National Rural Employment Guarantee Scheme (NREGS) and trying to institutionalize it, to be adopted for assessing the various schemes.

4. Project Objectives (500)

- 14 master trainers of community score card (CSC) and 66 CSC facilitators will be developed through training, who will be able to conduct CSC independently in NREGS in all 33 districts of Rajasthan by the completion of 12 months of the project period
- A new set of data regarding the implementation of NREGS will be generated from all 33 districts of Rajasthan by the completion of 18 months of the project period

- Enhanced service delivery in the implementation of NREGS in Rajasthan through installing better transparency and accountability mechanism and sustained advocacy by the completion of project period of 24 months

5. Project Strategies to Attain Objectives (1500)

A network of people and rural social action groups, who are concerned about the lack of governance and accountability will be developed and trained after capacity gap analysis for using community score card. This network will keep the project goal alive through out the entire period through using CSC in NREGS in all part of the state and also by sharing and disseminating the findings at various levels in order to advocate with the government to buy the concept.

- Through regular Interaction with government, polity, media and other stakeholders an environment for social accountability mechanism will be built in the state. The presence of national level media and wider coverage by it will be an effective mode to communicate the masses. The regular interaction will be instrumental in strengthening rapport with relevant stakeholders inclusive of policy designers, to take forward a meaningful debate up on the agenda of developing the culture of governance.

6. Project Activities (2000)

Objective 1:

14 master trainers of community score card (CSC) and 66 CSC facilitators will be developed through training, who will be able to conduct CSC independently in NREGS in all 33 districts of Rajasthan by the completion of 12 months of the project period

Activities:

- Capacity Gap Analysis: To identify the right CSOs interested on governance issues. This exercise will also help in analysing the area in which more investment in terms of resources is needed
- State Level Training of Trainers: Rigorous training for the 14 identified CSO representatives will be conducted which will include practical demonstration of the CSC process on NREGS
- Divisional Level Training: 7 divisional level training for the identified CSOs, in which a total of 66 selected CSO representatives will trained covering 2 each from each of the 33 districts of Rajasthan

Objective 2:

A new set of data regarding the implementation of NREGS will be generated from all 33 districts of Rajasthan by the completion of 18 months of the project period

- CSC implementation in NREGS by trained CSOs: All the trained organization will assess the implementation of NREGS in their respective areas, 2 gram panchayat per district, through the use of CSC
- The outcome of the CSC will be analysed to reach at conclusions, including the satisfaction level of beneficiaries and transparency & accountability in the processes

Objective 3:

Achievement of enhanced service delivery in the implementation of NREGS in Rajasthan through installing better transparency and accountability mechanism and sustained advocacy by the completion of project period of 2 years

- Dissemination of findings: The findings from each of the CSC will be compiled, analysed and disseminated among relevant stakeholders for bringing change in the implementation of NREGS
- Strategic Communication and regular advocacy with the policy makers, based on the findings to enhance quality of implementation of NREGS
- Networking with all stakeholders (other CSOs, media etc.) to put pressure up on the service providers and policy makers to act, through sharing of information.

7. **Geographical Area of work and Time Frame (500)**

All the 33 districts of seven divisions of Rajasthan will be the geographical area of the project from where master trainers on CSC and CSC facilitators will be trained and the use of CSC will also be ensured in all 33 district of Rajasthan.

S. No.	Activities	Year 1				Year 2			
		Quarter							
		April-June	July-Sept	Oct-Dec	Jan-March	April-June	July-Sept	Oct-Dec	Jan-March
1	Project Launch	√							
2	Learning Need Survey and analysis	√							
3	Resource Material Development		√						
4	Selection of NGOs		√						
5	State Level Training		√						
6	Divisional Level Training			√	√				
7	CSC implementation in NREGS by trained CSOs					√	√		
8	Sharing of Experiences						√		
9	Evaluation of Capacity						√		
10	Refresher Course							√	
11	Follow ups of the action agenda							√	
12	State level Dissemination of CSC Findings and advocacy meeting								√
13	Strategic Communication with policy makers	√	√	√	√	√	√	√	√

14	Civic Engagement Process	√	√	√	√	√	√	√	√
15	Periodic Reporting	√	√	√	√	√	√	√	√
16	Preparation, Printing & Distribution of Final Document								√

8. Expected Results and Targets (1500)

(Categorise and group for each activity)

- Increased capacity of the CSOs
- A cadre of CSC process facilitators
- Resource materials on CSC keeping local context in consideration
- Execution of CSC in NREGS in every district of NREGS
- Promotion of social accountability tools among people and policy makers
- Increase in client power
- Better implementation of NREGS

9. Organisational Team and Roles (1000)

S.N	Name	Gender	Roles	A Brief CV
1.	George Cheriyan	Male	Project Director	George Cheriyan joined CUTS in 2003 and presently working as Director, CUTS International and Head of CUTS CART since April 2006. He has 25 years of experience in the development sector, with special focus on sustainable human development. George holds a master's degree in public administration and is specialized in participatory programme planning, monitoring and evaluation, training/capacity building, management of development projects/programmes.
5.	Om Prakash Arya	Male	Project Coordinator	Om Prakash Arya is a rural management professional possessing with over five years of experience in the field of social development. Om Prakash, being one of the energetic programme staff of CUTS CART holds post graduate diploma in Rural

				Management and substantial experience of implementing various projects in the areas of livelihood, education and governance inclusive of several research studies projects.
8.	Amar Deep Singh	Male	Asst. Project Coordinator	Amardeep Singh did his post graduation in English literature from the University of Rajasthan and latter Master in Business Administration from a reputed institute, Mumbai. Amardeep holds an intensive work experience, particularly in the area of health and family welfare and is well acquainted with community level dynamics that are critical for any programme's success.

10. Monitoring and Evaluation (1500)

Regular periodic monitoring will be done by the CUTS' team in addition to the ANSA monitoring visit.

11. Role of Community Organisations/Partners in Achieving the Objectives (1200)

(Use of existing organisations, new organisations/forums developed for this project)

Social actions groups, which will be selected after the capacity gap analysis, will engage local service providers through dissemination and other communication methods after being trained and conduction of CSC in the NREGS implementation. Since CSC is used at lower level of service delivery, the local government set up will be a part of the CSC process, which will essentially become the part and parcel of whole process of CSC and will thus help in contributing towards developing the culture of good governance. Other than elected representatives, the whole government machinery will be a part of the project at one point of time or other. The process will simultaneously occur in all the district of the state and thus a consolidated ground for social accountability mechanism could be developed. The social action groups with local elected government and the government machinery will jointly play a vital role in building the culture of good governance

12. Activities in Constructive Engagement (1200)

(Government, local self government agencies who will or likely to collaborate in this project)

Project Launch Meeting: The Project Launch Meeting will provide a platform to propagate the essence of project amongst all concerned stakeholders up to district level and also provide an opportunity to ensure their active participation while executing the project.

Dissemination of findings: The findings from each of the CSC will be compiled, analysed and disseminated among relevant stakeholders for bringing change in the implementation of NREGS

Strategic communication to promote CSC through Impact sharing: The impact compilation through the follow up of the action agenda by the CSOs will be disseminated strategically for showing the potential of CSC process in civic engagement in implementation of NREGS.

Periodic Reporting: The Periodic Reporting will be a regular activity under the project informing all concerned partners about progress and also to receive their valuable suggestions/comments. It will also help in close monitoring of the project.

13. Activities to promote peer learning (1000)

Capacity Gap Analysis: This will be a way to identify the CSOs interested and ready to devote time and energy in working on governance issues and using social accountability tools. This exercise will also help in analysing the area in which more investment in terms of resources is needed.

Sharing of Experiences: The sharing of the experiences will continue to take place among the group of organizations identified and trained.

Networking & Consultation: There will be continuous effort for strong network among the organizations and time to time consultation meetings among the selected organizations will be done for collective advocacy.

14. Initiatives for Sustainability (1000)

Institutional Sustainability: With the implementation of CSC in the sector of NREGS and its impact sharing will lead towards beginning of institutionalization in several other institutions. There will be a cadre of people also who can conduct CSC for other institutions.

Technical Sustainability: There will be a cadre of people and organizations having the technical capacity to conduct CSC. They will also be able to train other people to build them as facilitators and this will keep going on

Financial Sustainability: with the adoption of the social accountability tools for doing the assessment of other services, hopefully some budget will be allocated for the activities and simultaneously the master trainers and facilitators will be getting engaged in the process and also getting emoluments

Social Sustainability: Since CSC is community driven process, once with the utilization of CSC in NREGS, the community will be empowered to the extent to conduct CSC in the various schemes.

15. Summary of Budget

(Total budget of the project will be INR 28 65 500.00 (In US Dollars approx. 59,676) and annual outlay for the first year is INR 18, 45,000.)

16. Risks and Assumptions (1000)

Assumptions:

- Availability of the social action group inclined towards working for improving governance.
Department level changes are a long-term process. Significant impact can only be made through a succession of projects over many years.
- The elected representatives at all levels will provide political will and incentive for improving service delivery.
- High level leadership of the health department will remain committed to dialogue and reform
- Government will take number of initiatives for sincere and effective community monitoring and will also buy the model to replicate in other part of states
- Most of the service providers and recipients will give correct feedback.
- Government officials will be cooperative and proactive to implement changes in the system
- Regular feedback from the CSOs, PRIs and Informed reporting through the media
- All funds will be available on time.
- The capable project personnel for executing the activities will remain consistent and in place

Risks:

- Antagonistic behaviour of service providers and district administration towards the implementation of project knowing that their performance would be assessed through the project activities.
- Lot of development agencies are already working in the district and the impact is not visible. There is a feeling in community that the Non profit sectors are also doing business of making money out their projects and programs. This may cause a total discard on the part of community to support the activities under the project.
- Social Audit in NREGS has become a very contentious issue because of unionization of corrupt Sarpanch, Pradhan and some government officials. They are lobbying against the CSOs taking part in the social audit process. Government is contemplating minutely on the issue and trying to evolve a way forward. The election for the local government is also to take place, so, the new equation will also determine successful completion of the activities and outputs.

Annexures:

1. Organisational Details
2. Budget
3. Project Planning Matrix / Gantt Chart
4. Detailed Map of Project Area

Annexure 1

Organizational Details

Founded in September 1983 and registered (No. 99/84-85) on June 11, 1984 under the Rajasthan Society Registration Act, 1958, Consumer Unity & Trust Society (CUTS) is a research based social action group with its head quarter at Jaipur, Rajasthan, India. CUTS is also registered (No. 125560044) on September 19, 1988 under the Section 6(1) (a) of the Foreign Contribution (Regulation) Act, 1976.

The organisation began its journey in 1983 in Rajasthan, India from a rural development communication initiative, a wall newspaper *Gram Gadar* (Village Revolution). This monthly is published regularly and has been instrumental in providing a forum for the oppressed classes to get justice. CUTS is working up on diverse issues of public interest aiming at multi-fold development at the grassroots, regional/sub-national, national and international levels, with "value for people" as its guiding principle. The vision of the organisation is *"consumer sovereignty in the framework of social justice and equality, within and across borders"*.

The organisation has seven programme centres in India: three at Jaipur, one each at Calcutta and Chittorgarh and two at New Delhi inclusive of a national advocacy centre. It also has five resource centres overseas: at Lusaka (Zambia); Nairobi (Kenya); London (UK); Geneva (Switzerland) and Hanoi (Vietnam). Worldwide over 300 individuals and organisations/institutions are its members. The organisation is accredited to the UNCTAD, UNEP and the United Nations Commission on Sustainable Development. The organisation also works with several national, regional and international organisations, such as Consumers International; the International Centre for Trade and Sustainable Development; South Asia Watch on Trade, Economics & Environment; the Consumer Coordination Council of India, The World Bank etc. It also serves on several policy-making bodies of the Union and State Government, India.

The organisation elects its board/executive committee every fourth year, while the Secretary General heads the secretariat. The policy directives lay down by the General Body and Executive Committee is followed. The secretariat implements decisions through a core management committee consisting of the Secretary General, Secretary, Directors, Advisors, Associate Directors, Assistant Directors and Co-ordinators. Revenue is raised through membership subscriptions, sale of publications, research and programme execution contracts and grants from various ministries of the Union and State Government, India. These are Ministry of Commerce, Ministry of Women & Child Development, Ministry of Environment & Forest, Ministry for Rural Development, Ministry of Consumer Affairs and Public Distribution etc.

CUTS Centre for Consumer Action, Research & Training (CUTS-CART), D-222, Bhaskar Marg, Bani Park, Jaipur 302 016, India, Tel: +91.141.228 2821/513 3259, Telefax: +91.141. 401 5395 Fax: +91.141.228 2485, Email: cart@cuts.org ; cuts@cuts.org; Web: www.cuts-international.org works towards enabling people, especially women and other disadvantaged groups of society, to assert their rights so that they can achieve the right to basic needs and sustainable development through a strong consumer movement.

The centre has formulated its mission: *"to enable people, particularly the poor and the marginalised, to achieve their rights to basic needs and sustainable development, through a strong consumer movement."* It has vast networking not only in Rajasthan State but also in other states of the country with over 800 voluntary organisations and grassroot groups and also campaigned successfully on a wide spectrum of public interest issues specially related to good governance. The centre with experienced staff and working in conjunction with other programme and resource centres of CUTS, in India and abroad, is affiliated to important district, state, national and international level committees/organisations as follows:

International Level

- Voice and Client Power Programme (VCPP), World Bank.
- International Resource Team on ‘Social Accountability’ of the Institute for Sustainable Development, World Bank.
- Demand for Good Governance (DFGG) Learning Network, World Bank.
- South Asia Social Accountability Network (SASANet), World Bank.
- Network for Social Accountability Curriculum Development in South Asia, World Bank.
- South Asia Youth Environment Network (SAYEN).

National Level

- Central Consumer Protection Council (CCPC), Government of India.
- Advocacy Forum for Tobacco Control (AFTC), India.

Sub-national Level

- State Advisory Committee of the Rajasthan Electricity Regulatory Commission (RERC).
- State Steering Committee, National Tobacco Control Programme, Government of India.
- Core Group, Rajasthan NGO Alliance.
- State Level Monitoring/Steering Committee to enforce the provision of the section (5) of the Indian Tobacco Control Act, 2005.

District Level

- City Advisory Board (CAB) of the Child Line, Jaipur.

The centre has an Advisory Committee consisted of 12 members having diverse background and knowledge. The key functional areas of the centre are as follows:

- Consumer Education & Protection (*with an emphasis up on “safe quality services”*).
- Investor Education & Protection (*with an emphasis up on “small/marginal investors”*).
- Good Governance (*with an emphasis up on “social accountability” & “information accessibility”*).
- Utilities Regulatory Reforms (*with an emphasis up on “electricity”, “water” & “telecom”*).
- Sustainable Mobility (*with an emphasis up on “road safety”*).
- Women & Child Uplift (*with an emphasis up on “Constitutional & legal rights”*).
- Sustainable Development (*with an emphasis up on MDGs¹, environment, livelihoods etc.*).

The centre is actively involved in multi-pronged interventions, where the impact directly lies on the public. The centre is active as a catalyst and through increased people’s participation using various methods, tools and techniques such as budget analyses, Participatory Expenditure Tracking Survey (PETS), Citizen Report Card (CRC), Community Score Card (CSC), campaigns, research studies & surveys, advocacy and so on over the past one decade in order to ensure corruption free governance and to bring adequate changes in developmental policies.

The in-depth research, evaluation, advocacy and awareness generation on different issues for instance-environment, sustainable livelihood options, administrative reforms, decentralisation of financial and administrative powers in favour of grassroot level governance i.e. *the panchayati raj* etc. are being continued. The key budget analysis, transparency and social accountability oriented interventions of the centre as follows:

¹ Millennium Development Goals

- In the year 1999, the centre succeeded in introducing transparency, accountability and participatory approach in formulation of the state budget through building understanding of the poor rural masses specifically the women, landless labourers and marginal farmers through a project titled 'Promoting State Accountability and Citizens Empowerment through Budget Analysis' in active support with the Ford Foundation, New Delhi. The analysis was emphasised upon the manner in which funds are allocated, utilised, misutilised and unutilised at various levels of the government hierarchy.
- In the year 2001, the centre did a public survey to understand the perception of common citizen about corruption at various levels and on the basis of the survey; recommendations were submitted to the Government to take appropriate measures to address the corruption.
- On inviting by the Rajasthan State Government, a detailed analysis of budget allocation vs. expenditure incurred on schemes and programmes for children was undertaken in the year 2003, and the findings were presented to the state government, which formed the basis for framing the Rajasthan State Child Policy. The components selected for the budgetary analysis were "elementary education", "health", "nutrition" and "welfare".
- Since March 2004, the centre is founding and steering committee member of the Voice and Client Power Programme (VCP) facilitated by the Water & Sanitation Programme - South Asia (WSP-SA), World Bank. It was active part of all activities from the beginning and peer reviewed three case studies on public utilities. These three case studies were documented and centre's intervention in power sector was one of the successful case studies documented.
- The World Bank, in July 2004, through the project Global Stock Taking on Social Accountability (SA) Mechanisms for Asia and the Pacific, identified centre's interventions for a case study on pro-poor spending. The Philippine Centre for Policy Studies (PCPS), as commissioned by the Bank, did the stocktaking.
- In the year 2005, under the *Gram Gadar* Fellowship of CUTS, a through research study was done on corruption issue.
- The centre performed as a peer reviewer of the India Budget in 2006 in active association with International Budget Project (IBP), Centre on Budget and Policy Priorities, Washington DC. The project aimed to measure the level of transparency in national budgetary processes in 60 countries.
- The centre successfully accomplished a research project in 2006 in active support with the World Bank on Participatory Expenditure Tracking Survey (PETS) on Mid Day Meal Scheme (MDMS) in the Rajasthan State. The pilot project aimed towards a scientific analysis of total budget planned and sanctioned by the Central and State Government during the last five years (2001-05) and detailed analysis of various aspects of the programme in order to build-up an informed and "critical-minded" society to contribute towards corruption free improvements in MDMS. A learning note on the study is also available at the following link: <http://siteresources.worldbank.org/INTSOCACCEMSEGOV/Resources/Case3RajasthanCUTSSAcAugust2007.pdf>
- Following above, by continuing partnership with the World Bank, in the year 2008 the centre accomplished another project titled "Assessing 2Qs (Quality & Quantity) Outputs of the 'National Rural Employment Guarantee Scheme' (NREGS), As per Provisions of the

NREGA (2005) in Sirohi District of Rajasthan State, India”. A brief report of the assessment is also available at: <http://www.cuts-international.org/pdf/NREGS.pdf> Very recent, the World Bank has agreed to extend the partnership with the centre in order to promote the market for social accountability approaches and tools in the supply side constituencies through strategic communication and dissemination

- Also, in between 2006 to 2008, considering the experience and involvement of the centre in the area of good governance and social accountability, it was included in the International Resource Team on Social Accountability of the World Bank Institute on Sustainable Development (WBISD) based in Washington DC, USA. The centre was part of the ToT on ‘Community Assessment Process’ held in Sri Lanka during February 2007 and the training on ‘Community Score Card’ held in Bangladesh in May 2007.
- In November 2007, the centre was invited by The Communication for Governance & Accountability Programme (CommGAP) of the World Bank and a presentation was made on ‘Generating Genuine Demand with Social Accountability Mechanisms’ at the Learning Event held at Paris based up on grassroots experiences of the centre.
- The centre was invited by the World Bank, for the ‘Demand for Good Governance’ (DFGG) Summit held at the Bank headquarters in June, 2008. The SASDD team also organised a BBL event on June 4, 2008. Making use of the occasion, a presentation on improving public expenditure outcomes of the ‘Mid-Day Meal’ and ‘National Rural Employment Guarantee’ schemes through social accountability approaches was made focusing up on field experiences from the Rajasthan, India.
- Presently, the centre is actively involved in the Social Accountability curriculum development in partnership with the World Bank Institute (WBI). Presently, as part of an agreement with Administrative Staff College of India (ASCI), the centre is involved in writing two modules *i.e.* sustainability and impact assessment of the E-content on social accountability for WBI.
- Beside, the centre is implementing a project titled ‘Combating Corruption in Rajasthan State, India, by Applying RTI² Act as a ‘Tool’ in partnership with the Partnership for Transparency Fund (PTF), Washington DC, in two administrative divisions of the Rajasthan. After a successful completion of the first phase, the project has moved in to the second phase.

² Right to Information

Annexure 2

Gantt chart

S. No.	Activities	Quarter							
		1	2	3	4	5	6	7	8
1	Project Launch								
2	Capacity Gap Analysis								
3	Resource Material Development								
4	Selection of NGOs								
5	State Level Training								
6	Divisional Level Training								
7	CSC implementation in NREGS by trained CSOs								
8	Sharing of Experiences								
9	Evaluation of Capacity								
10	Refresher Course								
11	Follow ups of the action agenda								
12	State level Dissemination of CSC Findings and advocacy meeting								
13	Strategic Communication with policy makers								
14	Civic Engagement Process								
15	Periodic Reporting								
16	Printing & Distribution of Final Document								

Annexure 3

Detailed Map of Rajasthan

